REPORT TO CITY COUNCIL

DATE: FEBRUARY 24, 2021

TO: HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL

FROM: NATHAN HAMBURGER, CITY MANAGER

BY: CHRISTY PINUELAS, DIRECTOR OF FINANCE

SUBJECT: MIDYEAR BUDGET UPDATE AND RECOMMENDATIONS TO AMEND

FISCAL YEAR 2020-21 BUDGET

The request before the City Council is to consider the amendments to the Fiscal Year 2020/21 City of Agoura Hills (City) Budget, as shown in Exhibit 'A'. The Finance Subcommittee has met and considered the recommended adjustments. The amended budget anticipated that many of the health restrictions would be lifted by December, 2020, and it was projected that the economy would return to its previous state by September, 2020. Continuation of the State and County Health Orders now requires us to consider further adjustments. The City Council last amended the Fiscal Year 2020-21 Budget in October, 2020. Staff has reviewed current data and has made projections through June, 2021 assuming there is no change in the Health Orders. Thus, the recommendation is to reduce revenues by \$521,910 and expenditures by \$413,085. The table below reflects the overall recommendations, as shown in the attached Exhibit "A".

| General Fund | Current 2020/21 | Recommended 20/21 | Difference |
|------------------------|-----------------|-------------------|-------------|
| Revenues | \$16,089,161 | 15,567,251 | (\$521,910) |
| Expenditures/Transfers | 16,084,839 | 15,671,753 | (413,086) |
| Net Income/(Loss) | \$4,322 | (\$104,502) | (\$108,824) |

As shown in the above table, the General Fund is currently budgeted with a \$4,322 surplus, the recommended adjustments bring the General Fund to a \$104,502 deficit.

Revenues

When Sales and Use Tax was estimated at the start of the pandemic, the full impacts to the City revenues were uncertain. However, a recent review by HdL Companies, the City's consulting firm, shows that most sectors are doing better than previously anticipated, particularly general consumer goods, restaurants, and state and county pools. Overall, Sales Tax is projected to be \$547,620 (14.5%) greater than originally projected. This increase is offset by a major decline in Transient Occupancy Tax.

Transient Occupancy Tax is generated from hotel stays and collected quarterly from the City's four hotels. This source generally is 20% of the City's General Fund revenue. With

staff's current recommendations, this revenue source will only bring in 10% of the City's General Fund revenue. In discussions with the individual hotel management staff, and reviewing the revenue to date, it is anticipated that occupancy is and, at least in the short-term, will remain below the original projections. In October, the Council adopted a \$600,000 reduction in the budgeted revenues, anticipating that the economy would be picking up by September, 2020. However, the Health Orders became stricter in November, 2020, and revenues continued to decline. Staff now projects an additional reduction of \$1,303,030 or 46%.

With the City's Recreation and Event Center closed to the public and all major events, camps, classes and excursions, anticipated to be cancelled through June, a reduction of \$86,000 in park and recreation fees and a reduction of \$35,500 in rental revenues is recommended. This is offset by a recommended reduction of \$206,700 in program-related costs and events.

The City applied for a Prop A Excess Surplus Grant, which provided an additional \$97,000 to offset the cost of operating the Recreation and Event Center. Additionally, the City will receive an additional \$84,000 more in CARES Act money than anticipated. And, finally, the City has been notified that it will receive \$204,000 in revenues from the final payout of the Southern California Edison settlement. These adjustments are reflected in an adjustment to Miscellaneous Revenue of \$385,000 total.

Expenditures

The City had two unplanned retirements. An Executive Assistant, which is budgeted to be filled with an Administrative Assistant, and a Planning Director, which has been filled with a Senior Planner. These changes resulted in a net savings to the General Fund. Additionally, several part-time positions in the Community Services Department are recommended to go unfilled, due to the extended impact of the pandemic. This resulted in a recommended budget reduction in salaries and benefits of \$154,986.

In the City Manager Department, additional expenses for virtual videography presentations has led to an anticipated increase in costs of \$8,000. This is offset by a savings in travel, conferences, and meetings of \$5,000.

Due to the current closure of the Recreation and Event Center, there were no excursions, large events, or classes during the summer or fall. Based on the current Health Orders, staff is anticipating that the Center will remain closed for in-person events and excursions through June. This has resulted in savings for events held at the Event Center and for summer concerts and movies. Additionally, the recommended reduction includes budgeted costs for contract instructors, supplies, printing, and event security, which are recommended to be eliminated through June. As stated above, a total reduction of \$206,700 in expenses is recommended within the Recreation department.

Emergency Costs

The City anticipates spending \$105,000 in emergency costs for things such as unemployment, advertising, and sanitization of the building, masks, and other necessary protective measures. Staff has begun the process of applying for FEMA, additional CARES, and any other cost reimbursements available. To date, no grant amounts have been secured, and so there is no revenue budgeted to cover these costs. As staff continues to explore options, and secure monies, updates will be provided.

Balanced Budget

The City Council has a Balanced Budget Policy which states that the City's operating budget in the General Fund is allowed to have total expenditures exceed revenues in a given year for "one-time", non-recurring expenditures. Furthermore, ending fund balance must meet the minimum policy levels as defined by Council Resolution.

The City Council reserve policy states that the City Council and staff will endeavor to designate an amount equal to or greater than forty (40%) percent of each year's proposed General Fund Operating Budget as the City's unobligated General Fund Reserve. On June 30, 2020, the percentage was 45% of operating expenditures and transfers. Because the General Fund Operating Expenditures and Transfers are budgeted to reduce, the projected percentage at June 30, 2021, will be 50%, which is above the required amount.

| General Fund | 2019/20 Actual | 2020/21 Budgeted |
|----------------------------------|----------------|------------------|
| Ending Fund Balance | \$ 7,943,437 | \$ 7,838,934 |
| Operating Expenses and Transfers | \$17,487,063 | \$15,671,753 |
| Percentage | 45% | 50% |

As part of the budget adoption, staff recommended quarterly budget reviews. Due to the timing of the City's revenue and expenses, this timeframe has provided a snapshot of the first six months of the 2020-21 Fiscal Year and accurate account of the short-term economic effects of the pandemic. During the next six months it is anticipated that the Tourism Board Improvement District will market the area for short trip stays as vaccinations increase. Staff will continue to monitor the numbers monthly and anticipates the next review to occur in May, 2021, and will report back sooner, if needed.

RECOMMENDATION

Staff respectfully recommends the City Council review the recommendations to amend the Fiscal Year 2020-21 Budget with the following considerations for discussion.

1. Amend the adjusted budget, as recommended, with the \$104,503 deficit, and wait until May to see if any further adjustments either positive or negative occur.

2. Or recommend additional cuts to services such as a reduction in park landscape, deferral of building and vehicle maintenance, or the reduction of animal control services, and amend the budget, with the additional cuts.

Attachment: Exhibit "A"

City of Agoura Hills Recommended adjustments Fiscal Year 2020/21

| | | Current Budget | Proposed Budget | Proposed Adjustment Inc/(Dec) | Subtotal Adjustment Inc/(Dec) | | |
|---|--|---|---|---|-------------------------------------|--|--|
| Adjustments General Fund | | | | | | | |
| Revenue - General Fu | und | | | | | | |
| 010-0000-311000 010-0000-313000 010-0000-312002 010-0000-34xx 010-Various 010- Various 010-0000-392000 010-0000-391000 | Sales and Use Tax Transient Occupancy Tax Property Tax - Successor Agency Building Plan Check Park and Recreation Fees Rental Fees Contributions Miscellaneous Revenue | 3,770,647 2,828,565 130,000 233,000 141,000 110,500 25,000 504,287 | 4,318,267 1,525,535 140,000 208,000 55,000 75,000 10,000 889,287 | 547,620 (1,303,030) 10,000 (25,000) (86,000) (35,500) (15,000) 385,000 | | | |
| | Adjustments to Revenues | | | | (521,910) | | |
| Expenditures - Gener | ral Fund | | | | | | |
| Salaries and Benefits 010-Various | Salaries and Benefits | 4,928,192 | 4,773,206 | (154,986) - | (154,986) | | |
| Recreation 010- Various | Programs, events | 519,300 | 312,600 | (206,700) | (206,700) | | |
| City Manager 010-4120-541500 010-4120-551000 | Travel, conference, meetings Professional Services | 10,000 13,000 | 5,000 21,000 | (5,000) 8,000 | 3,000 | | |
| Finance 010-4150-541500 010-4150-542300 | Travel, conference, meetings Printing | 2,000 4,500 | 1,000 3,500 | (1,000) (1,000) | (2,000) | | |
| Public Facilities 010-4180-5424 010-4180-542800 010-4180-543400 010-4180-543401 010-4180-543402 | Special Supplies Utilities Maintenance of Equipment Audio Visual Equipment Maintenance Vehicle Maintenance/Fuel | 1,500 112,000 33,750 7,500 12,000 | 1,300 105,000 25,000 3,750 10,000 | (200) (7,000) (8,750) (3,750) (2,000) | (21,700) | | |
| Emergency Incident 010-4219 - Various | Emergency Incident Expenses | - - | 105,000 | 105,000 | 105,000 | | |

City of Agoura Hills Recommended adjustments Fiscal Year 2020/21

| | | Current Budget | Proposed Budget | Proposed Adjustment Inc/(Dec) | Subtotal Adjustment Inc/(Dec) |
|--|--|---|-------------------------|-------------------------------------|-------------------------------------|
| Community Develope 010-4305-552000 | ment | 707,000 | 677,000 | (30,000) | (30,000) |
| Building and Safety 010-4390-541500 010-4390-542200 010-4390-552000 | Travel, conference, meetings Books and Subscriptions Contract Services | 2,900 2,000 240,000 | 900 1,300 160,000 | (2,000) (700) (80,000) | (82,700) |
| Landscape Maintena 010-4520-542400 010-4520-552031 | nce Special Supplies Graffiti Removal | 47,000 6,000 | 20,000 10,000 | (27,000) 4,000 | (23,000) |
| | | Adjustments to Expenditures | | | (413,086) |
| | | Current Budgeted Net Income Net Adjustment this Exhibit | | | 4,322 (108,824) |
| | | Recommended | 2020/21 Net Ir | ncome | (104,502) |