

DECISION MAKING GUIDEBOOK

City Council March 24, 2010

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PURPOSE OF THE DECISION MAKING GUIDEBOOK

The purpose of this Decision Making Guidebook is to assist the City Council in reviewing the General Plan Update (GPU) and the associated Environmental Impact Report (EIR) in order to consider the series of actions that are before the Council, as outlined in the accompanying staff report. The Decision Making Guidebook is organized into three parts. Part 1 describes the background to preparing the GPU, including public involvement and data gathering efforts. Part 2 is a summary of each chapter of the GPU, and highlights the most important issues for the City Council to consider. Part 3 is a summary of the EIR and the environmental review process.

A similar Decision Making Guidebook was also provided to the Planning Commission for its consideration. During the Planning Commission hearing on the GPU and EIR on February 18, 2010, the Commission provided comments to staff on the GPU, which are noted in this Decision Making Guidebook after the description of each GPU chapter.

PART 1: BACKGROUND

The General Plan Update is a snapshot of Agoura Hills today, a vision of Agoura Hills tomorrow, and steps to achieve that vision. The GPU is a plan for the next 25 years, to 2035. State law requires each city and county to prepare and adopt a comprehensive long-range general plan for its physical development. A comprehensive general plan provides a consistent framework for land use decision making. The general plan and its maps, diagrams, and development goals, policies and measures form the basis for the City's zoning, subdivision, and public works actions. Under state law, no specific plan, area plan, community plan, zoning, subdivision map or public works project may be approved unless the City finds that it is consistent with the adopted General Plan.

The focus of the GPU is sustainability. Since our City is almost built out, the theme of the GPU is to sustain and enhance existing neighborhoods, travel corridors, commercial centers, and open spaces, while at the same time encouraging the redevelopment of older buildings and areas to provide better design and economic benefit to the City. Another common theme is enhancing a special sense of community reflecting the unique character of Agoura Hills through community programs, urban design, and preservation of the natural features of the City. The GPU also addresses recent state legislation regarding environmental sustainability, particularly reducing greenhouse gases, throughout the document, as there is an emphasis on resource protection and conservation, and encouraging transportation systems and development that promote alternative modes of travel (e.g., walking, cycling, transit).

The update of the General Plan has involved a process that has included several elected and appointed officials, residents, and public agencies; the compilation, review, and analysis of substantial amounts of technical data; the preparation of documents that summarize this information; and the input and feedback from community residents and stakeholders. The overall update process is summarized below in sequential order.

General Plan Advisory Committee

A General Plan Advisory Committee (GPAC) was established by the City Council to assure ongoing community involvement in the update process. The GPAC is comprised of two City Council members, two Planning Commissioners, and five to six "at large" resident representatives from various areas of the City. The GPAC met throughout the process of preparing the GPU to provide feedback to City staff and the consultant team, led by the firm of PBS&J, and was instrumental in the development of the GPU.

Resident Survey

A survey questionnaire was mailed to about 7,300 households in the City in July 2005. The goal of the questionnaire was to receive feedback from the community on various items related to the GPU, including development, transportation, public services, recreation/parks and quality of life. The City received 954 completed questionnaires, a good response rate of nearly 13 percent. The results of the survey indicate that most residents want to maintain the

existing character of the City, including the small town feel, natural beauty, good schools, and the perceived safety. Most residents want to limit growth and relieve traffic congestion, and, at the same time, they indicate a need for more sit down restaurants, upscale retail stores, entertainment, and medical care offices, as well as more parks, open space, recreation facilities and paths/trails that connect various parts of the City. The residents also indicated a desire to maintain a positive image of the City from the freeway. The survey results and analysis were compiled in a document, "Survey of Residents Regarding General Plan Topics," prepared by True North Research (August 2006).

Stakeholder Interviews

Stakeholder interviews occurred in March 2006. A total of 17 people representing the following sectors of the community participated:

- Schools
- Open space/environmental
- Religious/cultural/youth sports
- Homeowner associations
- Business representatives
- Residents (randomly selected from respondents to the survey)

Stakeholders were asked a series of questions about Agoura Hills: What should change and what should stay the same? What gives the City its character? What should the community look like in 10 to 20 years? The results of the interviews are summarized as follows:

Land Use – want more commercial rather than additional office uses; want ability to shop, have entertainment and go to restaurants in Agoura Hills rather than neighboring communities; provide sensitive development that respects the City's natural environment.

Circulation – not as busy or congested as neighboring cities, and should stay this way; on and off ramps are in need of improvement; more shuttle, bus routes and bicycle lanes needed.

Housing – differing views about housing (ranging from there should be more affordable housing like workforce housing to create mixed income areas, to no new apartment or condominium projects should be allowed).

Open Space - preserve open space, as it makes up the City's identity; capitalize on recreation opportunities; value hiking, biking and equestrian trails.

Design – examples of good design are City Hall and Library (Craftsman detail and stone masonry detail); need for more pedestrian and bike amenities along streetscape (benches, bike racks, bike lanes); importance of preserving image along Highway 101 and creating a gateway.

Community Meeting - "Big Ideas"

On December 13, 2006, a joint City Council/Planning Commission public meeting, called the "Big Ideas Meeting," was held at City Hall. The purpose of the meeting was threefold:

- Provide information to the City Council, Planning Commission, and public on the work accomplished to date on the General Plan Update;
- Request direction from the City Council and Planning Commission on defining the key issues to address in the GPU and confirm the identified study areas to be further analyzed; and
- Offer the public an opportunity to share ideas about future land use, circulation, and other planning issues related to the GPU.

All comments were summarized in a table that was presented to the GPAC for review. For the most part, the comments echoed those of the resident survey.

Selection of Study Areas

With the assistance of staff and the GPU consultant, PBS&J, the GPAC identified 14 "study areas" in the City, starting in November 2006. The GPAC agreed with staff that there is limited vacant land that is available and feasible for development, but that the development cycle is such that existing developed areas could undergo changes over the next 25 years. Appendix A is a map of vacant parcels in the City by zone as of November 2006. Many of the vacant parcels on this map have now been entitled, are currently under construction, or have development applications being considered, leaving actually less land vacant at present.

The GPAC further agreed that, for the most part, the residential areas north of the freeway and open space areas are stable, and generally did not foresee any major land use changes over the GPU planning horizon. Therefore, the GPAC focused its efforts on particular locations in the City where change might occur from now through 2035. For the purposes of this task, these areas were defined as properties that may transition over the next 25 years, primarily because they contain older development, are areas with some vacant parcels, or are areas that provide opportunities for, and would benefit from, proactive advance planning. By 2008, some of the study areas had been eliminated, or boundaries changed, or areas merged or split, leaving 12 separate study areas, which were subsequently referred to as "subareas."

Appendix B includes a map of the 12 "subareas." For most subareas, there would not be a change in the allowed land uses, but the GPU would simply seek to improve the appearance or enhance the pedestrian amenities of the areas, or further encourage or protect land uses already allowed. These include the commercial recreation/open space uses of Subarea 1, the business park uses in Subarea 3, Subarea 6's commercial/retail uses, Subarea 9's residential development, Subarea 10's commercial/retail uses, and the hillside residential neighborhoods in Subarea 12. The only areas where land use changes are identified are Subarea 5, where a planned development consisting of a mix of uses is proposed, and Study Area 8, where an option to include limited residential units in the existing retail centers is being proposed. For Subarea 2, which includes the properties adjacent to the intersection of Thousand Oaks

Boulevard and Lake Lindero Drive, a change in designation from "Commercial Shopping Center" to "Commercial Neighborhood" is recommended to better reflect the type and scale of commercial in this area, given that it primarily serves adjacent residential neighborhoods. In some areas, such as Subarea 11, a design overlay district may be sought to protect the existing character. For Subareas 4 (Ladyface Mountain Specific Plan) and 7 (Agoura Village Specific Plan), the respective specific plan documents in those subareas would continue to apply.

The GPAC re-confirmed these study areas at its meeting on April 13, 2009, and again on June 1, 2009. The subareas are discussed in greater detail in PART 2: GENERAL PLAN UPDATE.

Current Market Trends

Stanley R. Hoffman and Associates, the GPU economic consultant, prepared "Current Market Trends City of Agoura Hills General Plan Update" (December 2006) to identify market opportunities in the City to help maintain a strong economic base. The report stressed the importance of the General Plan to include a mix of land uses that can contribute to increasing public revenues for the future.

Development of GPU Buildout Estimates

Starting in early 2008, City staff and PBS&J applied general growth factors to fourteen discrete areas of the City, referred to as Traffic Analysis Zones (TAZs), to account for additional development and density that may occur by the end of the next 25 years. The purpose of this exercise was to determine the maximum probable buildout of the General Plan Update for forecasting, and particularly to use for environmental analysis in the General Plan Environmental Impact Report (EIR). The projected buildout is based on staff's best estimate of the maximum level of buildout at the horizon year 2035, considering what is vacant, what is on the ground now, and how the area is likely to develop.

In non-residential areas, for the most part, a floor area ratio (FAR) factor was applied to individual land use categories to derive the likely density of development. An FAR is used to regulate density, and is calculated by dividing the total square footage of a building by the total lot square footage. The FAR selected was based on typical FARs for that type of use, particularly as demonstrated by existing on the ground development in the City. For example, an FAR of 0.4 was found to be most representative for commercial/retail uses in the City. The FAR was then applied to the lot square footage to determine the ultimate development in square feet that might occur in the TAZ by land use category. The FARs were applied to vacant lots, as well as to lots currently occupied but which are underutilized (not developed to their maximum practical density). However, for lots with newer developments that are not expected to be demolished and rebuilt to a higher density by 2035, the existing building square footage was considered the maximum development potential for 2035.

The additional residential development that might occur by 2035 was calculated by determining all vacant currently designated residential parcels in the City (mostly Old Agoura

and Indian Hills), all of which are designated for single family homes. There are no vacant multi-family designated parcels in the City. With the exception of mixed-use Subareas 5 and 8, no new areas of the City were proposed for residential development. For these two subareas, PBS&J worked with staff to determine the number of multi-family units that might feasibly be constructed as part of a mixed-use development by the horizon year. These figures were then added to the count of single family homes that could still be built on vacant currently designated residential parcels to come up with the total number of additional residential units in the City by 2035.

In the Agoura Village Specific Plan and the Ladyface Mountain Specific Plan areas, the maximum development permitted by these adopted Specific Plans was carried forward and assessed for buildout by 2035.

Vision Statement

In January 2009, City staff and PBS&J worked with the GPAC to create the following vision statement for the GPU. The vision statement is a philosophy that guides the GPU.

Agoura Hills is a special place, surrounded by the Santa Monica Mountains, where oak trees and rolling hills abound. Here we seek to preserve our city's best qualities while striving to create a better community. The future Agoura Hills is an attractive city of growing sophistication that chooses to retain its small town look and feel. The city remains a safe place, where people live, work, play and move about in an economically viable and environmentally sustainable community. Sensitive growth and economic development are means of perpetuating our quality of life. These are balanced with resource conservation, as the city's semi-rural ranching past, rich history and unique neighborhoods are respected, and open spaces and surrounding hillsides are preserved. Agoura Hills is a place where its citizens have opportunities to engage in their community through recreation, social and civic activities, schools and neighborhood organizations.

Fiscal Impact Analysis

The buildout figures described earlier were then utilized by Stanley R. Hoffman and Associates, to conduct a fiscal impact analysis of the proposed 2035 buildout scenario, entitled "Fiscal Impact Analysis General Plan Update" (February 2009). In particular, the study used the incremental development anticipated by 2035 in housing units, population (derived from the number of housing units), non-residential square feet and employment (derived from the square footage), as well as estimated valuation and taxable sales. The City's adopted fiscal year 2008-09 budget was used as a typical year for the development of long-range revenue and cost projections, notwithstanding the current economic downturn over the next few years. Fiscal year 2008-09 was thought to be a reasonable year upon which to base future conditions, considering the 2035 horizon year. The study answered the question of how the proposed 2035 growth scenario and mix of land uses would affect the City's budget by demonstrating that a net revenue surplus would result, with a revenue to cost ratio of 1.27.

Traffic Impact Analysis

Likewise, Fehr & Peers, the GPU traffic consultant, also utilized the buildout figures to determine the possible traffic scenario in 2035 with the proposed GPU. It is important to remember that this is a forecast only, based on reasonable predictions and modeling, and considering a maximum reasonable development scenario. Fehr & Peers conducted a segment analysis, as opposed to an intersection analysis, of possible traffic impacts from growth. The segment analysis assigns Levels of Service (LOS) from A to F to segments of a roadway, and does not analyze intersection capacity. The segment analysis is most often used for long range planning, particularly General Plans. On the other hand, the intersection analysis is used as individual development projects are proposed and a traffic impact analysis is conducted for that particular development, since the intersection analysis requires more specific information only available when a site is designed. There are 43 road segments or links analyzed as part of the study, versus 17 critical intersections analyzed in the current General Plan (1993). The traffic study was utilized in the formation of the goals and policies of the GPU, as well as in the EIR analysis. This traffic study is referred to as "City of Agoura Hills General Plan Update Mobility Element," (Fehr & Peers, October 2009). Further discussion of traffic is included in this document in PART 3: ENVIRONMENTAL IMPACT REPORT.

Community Information Meeting

A community information meeting was held on July 28, 2009. The meeting was a follow up to the community meeting held in December 2006, where the public provided initial input regarding the issues that should be addressed in the GPU, and voiced other opinions about what they liked and did not like about the City from a land use and development standpoint. Information provided at the community information meeting was in response to these concerns and indicated how the GPU is addressing them. The meeting highlighted the key goals and policies of the GPU. The public asked questions and provided comments, which staff and PBS&J responded to at the meeting.

Study Sessions

Individual study sessions, one with the City Council, and one with the Planning Commission, were held on October 28, 2009 and October 15, 2009, respectively. The purpose of the study sessions was for City staff and PBS&J to present the Draft GPU to the Council and Commission in an informal session, and respond to questions the Council and Commission may have about the document. Members of the public were in attendance to hear the presentation, and spoke at the City Council study session, although it was not a public hearing.

Availability of GPU and Comments on GPU

The Draft GPU was made available for public review in mid-October 2009. A notice of the document's availability was mailed to about 300 agencies, individuals, and groups. The document was posted on the City's website, with a special General Plan Update information page created. Hardcopies of the document were made available for review at City Hall and the Agoura Hills Library.

Throughout the GPU process, an "interest list" was kept by staff. By asking to be placed on the list, individuals were kept informed of the major milestones in the GPU process, including opportunities for public input. The individuals on this list were notified of the availability of the Draft GPU.

Written comments from individuals, groups and agencies on the GPU have been submitted to the City. These letters are included in Appendix C. Appendix C1 consists of the comments received prior to the Planning Commission hearing packet distribution, letters received just prior to the hearing or at the hearing, as well as verbal comments made at the hearing. Also included are general responses from staff to some of the more important issues raised. Appendix C2 consists of comments received by the City since the Planning Commission hearing, along with staff's general responses by topic area to these comments.

Availability of Technical Reports

The above noted traffic report is included in the EIR Appendix, which has been provided to you. The remaining technical reports are included in the GPU Appendix, available for review at City Hall. Many of these are also on the City's website.

PART 2: GENERAL PLAN UPDATE

The current City of Agoura Hills General Plan, adopted May 1993 by the City Council, contains nine separate elements: Land Use; Circulation; Noise; Public Safety; Seismic Safety; Scenic Highways; Public Facilities, Utilities and Services; Community Design; and Economic Development. The proposed GPU format consists of the following four larger elements ("super elements"), shown in bold below, that combine all of the topics addressed in the current General Plan, as well as additional topics, into four groupings. These are Chapters 2 through 5. The focus of the GPU was on primarily the land use and mobility components, although all issues identified below are addressed.

Chapter 1 <u>Introduction</u>	Chapter 2 Community Conservation and Development Land Use and Community Form Economic Development Historic and Cultural Resources (Housing)
Chapter 3 Infrastructure and Public Services Mobility, Utility Infrastructure Community Services	Chapter 4 Natural Resources Open Space, Visual Resources, Biological Resources, Water, Air Quality, Mineral Resources, Energy Conservation, Climate Change
Chapter 5 Community Safety Flood Hazards, Noise Geologic and Seismic Hazards Wildland and Urban Fire Hazards Crime Prevention and Protection Hazardous Materials, Emergency Preparedness	Chapter 6 Implementation Program
	apter 7 lossary

There are several reasons why the super element approach is preferable. Functionally related goals and policies can be grouped in one area of the document, thereby minimizing redundancy and ensuring better internal consistency. The super elements tend to be more easily readable, and the inter-relatedness of the sustainability theme as a means to maintain and refine Agoura Hills can be easily demonstrated in this combined format. It is for these reasons that many California cities are now using the super element format for General Plans.

Each element contains goals and policies. Goals describe ideal future conditions for a particular topic, and are general and broad. Policies provide guidance to the City to make decisions relating to each goal. They may include guidelines or standards against which decisions can be evaluated. After seven meetings in 2009, the GPAC completed its review of the goals and policies of each of these elements prepared by PBS&J and City staff. Together, City staff, PBS&J, and the GPAC fine tuned the goals and policies.

The Housing Element is the only General Plan element for which state law provides for independent review and certification by the State of California. Because of the shorter required update cycle and special requirements associated with the Housing Element, the 2008-2014 Agoura Hills' Housing Element is bound separately from the General Plan Update. The Housing Element was adopted by the City Council in October 2008 and certified by the State Department of Housing and Community Development (HCD) in January 2009.

The following is an overview of the most important information from each chapter, followed by a list of key items within each chapter, as relevant, for Council's consideration. Any Planning Commission comments made by the Commission at the February 18, 2010 meeting, as well as staff clarifications, are noted at the end of each chapter, and there are blank lines to write notes and comments, and City Council decisions on that particular chapter.

CHAPTER 1: INTRODUCTION

This chapter opens with a discussion of the planning context of the City of Agoura Hills – its history, type of physical development, natural features and location. It is followed by the Vision Statement, written by the GPAC with the assistance of staff and the consultant, that guided the preparation of the GPU, and then by the purpose of the GPU, the GPU process, information on the document's organization and how it is used. This chapter also describes how the GPU relates to the EIR; how the General Plan is implemented and amended; and the involvement of the public in the creation of the GPU.

Introduction Items to Consider:

1.	Comments/Recommendations on the Introduction?
	Planning Commission Comments:
	The Planning Commission did not have any comments on CHAPTER 1: INTRODUCTION.
City C	Council Notes and Comments:
	
City C	Council Decision:
Appro	we CHAPTER 1: INTRODUCTION as written, or with the following changes?
	×

CHAPTER 2: COMMUNITY CONSERVATION AND DEVELOPMENT

A. Land Use & Community Form

The Land Use & Community Form goals and policies guide the built environment of the City.

1. Land Use Designations

The "Land Use Diagram" (Appendix D) shows the proposed land use designations, along with their densities and intensities. There are no changes to densities and intensities in existing land use designation categories.

Three new land use designation categories are proposed:

- Commercial Shopping Center-Mixed Use
- Planned Development
- Commercial Neighborhood Center

These designations are described further below in Section 2. Areas of Change.

The following two land use designations have been removed:

- Specific Plan
- Rural Residential

"Specific Plan" has been replaced with "Planned Development" to be more consistent with state requirements for the relationship between Specific Plans and General Plans (i.e., a General Plan can no longer have a land use designation of Specific Plan). However, this is simply a name change, and the underlying provisions in the particular Specific Plans (Agoura Village and Ladyface Mountain) still remain. "Rural Residential" has been deleted, as there are no longer any properties with such a designation in the City, nor does staff anticipate any properties to be identified for such a designation. Aside from the deletion of the Rural Residential category, no changes to residential categories are proposed.

2. Areas of Change

There are numerous goals and policies that apply generally throughout all land use designation categories of the City, and carry forward the overall philosophy of the GPU to sustain and enhance the Agoura Hills community from land use, development and design perspectives. They reflect the following themes:

New Objectives:

- Enhancing pedestrian orientation and linkages among all land uses, community services, and City areas
- Revitalizing and enhancing design of commercial retail areas and shopping centers, including more attractive buildings and site and pedestrian amenities
- Promoting the addition of support services in business park office and manufacturing areas to reduce the need to travel off-site
- Incorporating sustainable design, including green building code requirements and use of green building technologies, such as Leadership in Energy and Environmental Design (LEED), into development

Continuing Objectives:

- Maintaining residential neighborhood integrity
- Creating well-designed and attractive commercial corridors

With regard to residential uses, the GPU aims to maintain the identity, scale and character of the City's neighborhoods. The issue of land use compatibility is further addressed in the GPU in Policy LU-7.11, which aims to protect residential neighborhoods from the encroachment of incompatible non-residential uses. Implementation Measure LU-17 furthers this policy by requiring a review of allowed uses in commercial land use designations, identifying any uses that may pose compatibility concerns with neighboring residential or other sensitive uses, and then updating the Zoning Ordinance as applicable to address potential compatibility concerns.

There are also proposed changes directed at specific areas of the City. The GPU identified twelve subareas (see map in Appendix B), which were studied further. These subareas and the proposed types of change are summarized in the following table. Only one subarea, Subarea 9, is within an existing residential area.

Subarea	Type of Change
Retain Ex	xisting Land Use Designation with Expanded Policies
1	Further ensure open space is maintained and compatibility with
	adjoining residential uses (p. 2-33 GPU)
3	Further encourage the development of limited ancillary uses that
	support existing business to minimize off-site travel, and require
	pedestrian connectivity among uses (p. 2-34 GPU)
6	Promote site and landscape improvements (p. 2-39 GPU)
9	Promote property maintenance and improvements and pedestrian
	connectivity with adjacent non-residential uses (p. 2-41 GPU)
10	Promote streetscape and site design improvements (p. 2-42 GPU)
11	Create a distinct district to reflect the area's history and character
	in design and development (p. 2-42 GPU); this may include a
12	special design overlay for the Old Agoura commercial area
12	Reinforce Hillside Ordinance and promote lot consolidation (p.2-43 GPU)
Revise L	and Use Designation with No Change of Permitted Uses
2	Change from Commercial Shopping Center to Commercial
	Neighborhood Center to ensure compatibility with adjoining
	residential neighborhoods; promote streetscape design
	improvements (p. 2-33 GPU)
4	Change from Specific Plan to Planned Development (p.2-37 GPU)
7	Change from Specific Plan to Planned Development (p. 2-39
	GPU)
	and Use Designation with Change in Permitted Uses
5	Change from Business Park-Manufacturing to Planned
	Development to provide for integrated redevelopment of the
0	properties as a mixed use center (p. 2-38 GPU)
8	Change from Commercial Shopping Center to Commercial
	Shopping Center – Mixed Use to allow the potential for mixed use
	(addition of residential) to the existing commercial uses under
	certain conditions (p. 2-40 GPU)

Subareas 5 and 8 have the most substantial changes, and Subarea 2 warrants additional discussion. These three subareas are described more below.

Subarea 5 is generally located west of Kanan Road and north of Agoura Road, and adjacent to Agoura Village. It is bound by U.S. Highway 101 on the north, Kanan Village Plaza on the east, Agoura Road on the south, and the County Animal Shelter on the west. The goal is to allow mixed use, with a variety of commercial uses (retail, office, commercial recreation, entertainment) and some residential uses to further build upon Agoura Village, as well as provide a cohesive element to the current fragmented uses, especially given this area's location abutting the freeway and therefore having substantial visibility to passersby. The

option for residential development is to provide not only additional housing opportunities in the City, consistent with the Housing Element, but to create a full mixed use community, thereby possibly reducing vehicle trips to and from the area, and taking advantage of proximity to Agoura Village.

The current land use designation, Business Park-Manufacturing, provides for larger scale businesses involved in light manufacturing; research and development; assembly; and distribution services. Currently, Subarea 5 consists of some office and church uses, storage yards and buildings, a car wash, and some limited retail uses associated with the building industry. This area is tucked in among uses that are more service retail/restaurant (east side) and office oriented (west side), with the mixed use Agoura Village to the south, and the freeway to the north. Redesignating the future land use of this area to a mixed use planned development area, as proposed in the GPU, would encourage more commercial retail and office use, including possibly entertainment and commercial recreation uses (and the option of housing) to create a more attractive built environment from the freeway and to complement Agoura Village, as well as provide greater continuity along Agoura Road from corporate office uses on the west toward more retail uses to the east. It would create an opportunity to replace the existing manufacturing and open storage yard uses with uses more compatible with a planned development.

A master plan, specific plan or other regulatory document must first be prepared for this subarea to ensure an integrated development of the various properties, and would address land use and development standards. Until that regulatory document is prepared and adopted, the development of uses would need to be consistent with the current Business Park-Manufacturing designation. Therefore, a critical decision of the City would be the timing of preparation of the regulatory document. The existing manufacturing and storage related uses, as legal non-conforming uses, could continue to exist in Subarea 5 under such a regulatory document, but could not expand or be replaced.

<u>Subarea 8</u> consists of the three shopping centers along Kanan Road: Agoura Meadows Shopping Center (Vons/CVS); Twin Oaks Plaza (Ralphs/Rite Aid); and Agoura Hills City Mall. The first two consist of retail and financial related uses only, while the third also contains a partial second story of offices. The intent for these centers is to improve their economic vitality and create in them a focal point for neighborhood activity and socializing. Ideally, the centers should be welcoming to pedestrians in terms of access and activities, and include expanded sidewalks along the buildings and plazas; delineated and attractive pedestrian corridors that link parking areas with buildings;

outdoor oriented uses like restaurants; and more aesthetically pleasing landscaping and amenities such as benches and artistic elements/features. As an incentive to revitalization, the consensus of the GPAC was to endorse a proposal to provide an option for the development of limited/ancillary multi-family residential housing above the commercial uses in these three centers, providing that the centers implement the above noted design and development improvements. Therefore, the GPU contains goals and policies to that end.

These three centers would retain their "Commercial Shopping Center" designation, but would also include another designation of "Mixed Use." This would be the only Mixed Use designated area in the City. Note that the other mixed use areas of the City (Proposed Subarea 5 and the Agoura Village Specific Plan, would be designated Planned Development, which requires a separate regulatory document, such as a Specific Plan, or a master plan, that would address design and development standards). It is important to note that the potential for multi-family housing is solely optional on the part of the property owner. The added designation of Mixed Use does not mean that the properties must develop as mixed use centers, but that they may if the property owner elects to provide such use, and consequently further enhances the center through additional pedestrian and design amenities. In the mean time, goals and policies of the GPU encourage improved pedestrian and design amenities in existing shopping centers, including these three in particular, and require them for new shopping centers developed in the City.

Subarea 2 consists of the four corners at the intersection of Lake Lindero Drive and Agoura Road, including three small shopping centers and a portion of the Lake Lindero Country Club. Currently, this subarea is designated "Commercial Shopping Center." The only other area of the City with this designation is Subarea 8, noted above. The character of these two subareas is substantially different. Subarea 8 has larger scale multi-tenant shopping destinations, while Subarea 2 consists of small retail centers. As such, the GPU proposes to redesignate Subarea 2 as "Commercial Neighborhood." This new designation would allow for continued retail uses, and would require that new development and any site improvements be designed for compatibility with adjoining residential neighborhoods. designation would also provide for improved design of any new substantial improvement or additions. The streetscape would be improved to enhance the visual character and quality.

This particular retail area is called out due primarily to the change in land use designation from Commercial Shopping Center to Commercial

Neighborhood. However, the design improvements that are triggered by development in this subarea can also be applied to other existing developments in the City, including other retail centers. Goal LU-13 pertains to well designed and attractive commercial districts. Policies LU-13.1 and LU-13.2 describe design character, including architecture and site design, that new development, renovation, infill and redevelopment would need to comply with. Therefore, improvements in design and architecture in other commercial centers in the City can be realized through making findings that a renovation or infill or redevelopment project is consistent with these GPU goals and policies. Additionally, there are two minor parcels, which are not within subareas, proposed for land use designation changes as part of the GPU:

Assessor's Parcel No. 2048003002. This private parcel has a split land use designation. The majority is Restricted Open Space, while a smaller triangular piece adjacent to the northeastern corner of Agoura High School is designated Public Facility. This appears to be a mapping error that until now was not identified. Public Facility land is not commonly owned by a private property owner. As such, the GPU proposes to eliminate the Public Facilities designation on the small portion, and replace it with Restricted Open Space so that the entire parcel has one designation.

Assessor's Parcel No. 2048011034. This parcel is a narrow, triangular piece of land north of the freeway and south of Canwood Street, near the intersection of Clareton Drive and Canwood Street. Currently, this parcel contains a billboard sign, and is designated Business Park -Office Retail (BP-OR). The GPU proposes a change in designation to Commercial Retail Service (CRS). The parcel is located amidst a mix of designations, including Commercial Retail Service, Business Park-Office Retail, and Business Park-Manufacturing. The three closest lots to the east of the parcel are Business Park-Office Retail, followed by two Commercial Retail Service lots. The use to the northwest is also Commercial Retail Service, and to the north is Business Park-Manufacturing. The change to a CRS designation is more appropriate for smaller, individual retail establishments, given the limited-sized, irregularly-shaped parcel, as opposed to the BP-OR, which is geared toward planned developments. The CRS allows for a wider range of retail services, and also allows all of the same office uses as that provided in the BP-OR zone.

3. Build Out

Based on build out of the Land Use Diagram (Appendix D), the following is the total amount of development that could occur in the City by 2035,

including existing 2009 development and future development provided for under the GPU.

- 8,139 housing units
- About 1.85 million square feet of retail services
- About 3.43 million square feet of business park/office uses
- About 1.1 million square feet of business park manufacturing uses.

The following table illustrates the total development possible under the GPU ("Plan Capacity") in comparison to the existing on the ground development as of 2009 ("Existing"), and then identifies the incremental increase between these two ("Growth").

Land Use	Existing	Plan Capacity	Growth
Housing			
Single Family	5,312	5,428	116
Multi-Family	2,298	2,711	413
Total Housing	7,610	8,139	529
Retail Service	1,225,113	1,850,907	625,794
Office/Business Park	2,333,157	3,431,448	1,098,291
Manufacturing/Business Park	844,681	1,118,126	273,445

It is possible, but not likely, that the City would reach these development levels. These numbers are guesstimates for planning purposes, and are required to be estimated and analyzed as part of the Environmental Impact Report (EIR) for the GPU, pursuant to the California Environmental Quality Act (CEQA). This is to ensure that potential impacts from the "maximum case scenario" of the GPU are sufficiently assessed within a series of environmental issue areas. The EIR and CEQA are discussed in more detail in PART 3: ENVIRONMENTAL IMPACT REPORT of this Decision Making Workbook.

It is helpful to consider the current General Plan, adopted in 1993, to further understand why this maximum development scenario for 2035 is feasible but not likely. The 1993 General Plan considered the City of Agoura Hills in the future 2010. The maximum buildout of the City per the 1993 General Plan compared with that of the proposed General Plan Update is summarized in the following table, with the existing development figures as of 2009 shown for context:

Land Use	Existing 2009	1993 GP	GPU
Housing			
Single Family	5,312	5,428	5,428
Multi-Family	2,298	2,591	2,711
Total Housing	7,610	8,019	8,139
Retail Service	1,225,113	2,683,912	1,850,907
Office/Business Park	2,333,157	5,280,763	3,431,448
Manufacturing/Business	844,681	2,258,973	1,118,126
Park	~		# 150°

As shown above, the amount of non-residential development planned for the future in the 1993 General Plan is more than the 2009 existing on the ground development (and more than the maximum buildout scenario in the proposed GPU by 2035). Therefore, what was forecasted as a maximum development scenario in the existing General Plan did not occur, even though the last ten years saw a gain in development projects in the City. Likewise, the maximum buildout identified in the GPU by 2035 may also not be reached.

The proposed GPU decreases the maximum buildout scenario from the 1993 General Plan, but it still accounts for a maximum development scenario in which all vacant land is developed and all underutilized lots are redeveloped to their theoretical maximum FAR, which may not occur by 2035. It is possible that the theoretical maximum FAR would not be reached due to zoning requirements related to height, building and lot setbacks, and parking, as well as natural site constraints like topography, which all need to be considered when designing a site. The amount of single family development is the same as the existing General Plan, but the number of multi-family units is slightly greater under the proposed GPU buildout, given the plans for Subareas 5 and 8.

The above noted growth and new development in the City per the GPU would be infill, including developing vacant lots and redeveloping properties, and therefore protecting surrounding open space areas. Development on the edges of the City, in the Ladyface Mountain Specific Plan (LMSP) and the Agoura Village Specific Plan (AVSP) areas, would continue according to those approved plans. All open space designated areas would remain as open space.

B. Economic Development

The Economic Development goals and policies encourage a strong and sustainable economic base, and a sound fiscal management of the City.

1. Fiscal Base

Key policy items are to target new retail opportunities along Highway 101; diversify the City's economic base; promote retention of existing businesses;

and continue to provide efficient and adequate public services and infrastructure to draw businesses to the City. In addition to the Economic Development goals and policies, Policies LU-12.1, LU-12.2, LU-12.3 and LU-12.4 in the Land Use and Community Form section of the Community Conservation and Development Element also support economic development by addressing the location of businesses for greater visibility while assuring appropriate and attractive design.

2. Fiscal Sustainability

Policies to ensure that the City is fiscally sustainable include establishing a system to monitor economic and fiscal performance, and using more environmentally sustainable and efficient methods to provide public services and infrastructure to ensure cost effectiveness. Understandably, some of these policies correlate with those in the Infrastructure and Community Services Element (Chapter 3) and the Natural Resources Element (Chapter 4).

C. Historic and Cultural Resources

This section addresses three issues: protecting historic resources; promoting a cultural environment; and protecting archaeological and paleontological resources in the City. The issue of historic resources in the City warrants further discussion. The most notable historic and cultural resource in the City is the Reyes Adobe. Nonetheless, the Reyes Adobe is not qualified for special listing as an historic resource at the state or federal level listing due to modifications to the building. It is possible, although not likely, that there are other structures in the City that may be eligible for state or federal historic status. However, no comprehensive Citywide inventory of historic resources has been prepared to confirm or deny this assumption. Implementation Measure HR-1 states that the City shall consider creating a program to identify historic resources. With or without such a program, Implementation Measure HR-7 would apply. HR-7 requires that for a project application involving a structure that potentially exhibits characteristics of an historic resource, an historic assessment be conducted that determines whether the structure would qualify for historic listing, and if so, assesses the project's impacts to the structure.

Policy HR-1.1 identifies protecting and preserving significant historic resources, to the extent feasible. Reyes Adobe is the cultural focal point of the City, and the GPU policies would apply to this landmark. This policy might also apply to other structures, regardless of whether they are eligible for state or federal listing. The words, "to the extent feasible," are critical, as the GPU does not prohibit across the board the demolition or substantial alteration of any structure that may be found to have historic merit. Because of this, as you will read later in PART 3: ENVIRONMENTAL IMPACT REPORT, the EIR finds that the GPU may result in potentially significant and unmitigable impacts to historic resources. The absence of a broad demolition prohibition does not mean that historic resources would not be preserved. Rather, the decision making body would evaluate the individual merits of a structure and take

them into account in deciding whether to approve a project that would affect such a structure.

Cultural, fine arts and performing arts are highlighted in this section as well. The goal is to promote the arts in general in the City, including identifying venues and encouraging community participation in art activities.

Community Conservation and Development Items to Consider:

1. Subarea 5

Should this subarea be approved for a Planned Development designation that would require the preparation of a regulatory document to provide for a cohesive development of a mixed use nature, encouraging retail, office, entertainment, commercial recreation and ancillary multi-family residential uses?

Planning Commission Comments:

The consensus was to approve the Planned Development designation for Subarea 5. Commissioner O'Meara added that the Planned Development designation should not further restrict the land uses that are currently allowed. Commissioner Buckley-Weber urged that this subarea be made a priority.

2. Subarea 8

Should this subarea be approved for the addition of a Mixed Use designation along with the existing Commercial Shopping Center designation, which would allow for the option of adding ancillary multi-family residential units above ground floor retail as an incentive to redevelopment? (This would be in addition to exploring other regulatory and/or financial incentives to encourage renovation).

Planning Commission Comments:

The consensus was to approve the additional Mixed Use designation for Subarea 8. Commissioner Buckley-Weber noted that she was originally concerned about adding residential uses in light of the potential circulation issues at the Kanan Road/Thousand Oaks Boulevard intersection, but that the plan goes to 2035, and is looking to the future. She mentioned that there needs to be something to enhance the centers, and that each project would still need to come before the Commission for review, so that she support's the addition of the Mixed Use Designation.

3. Historic Resources – Allowance for Substantial Alteration or Demolition

Should the policies aim to broadly protect all historic resources that may be identified in the future from any substantial alteration or demolition, or allow consideration on a case by case basis?

Planning Commission Comments:

The consensus was to address these issues on a case by case basis.

4. Other Comments/Recommendations on the Community Conservation and Development Chapter?

Planning Commission Comments:

Regarding Policy LU-5.5, Commissioner Moses would like to add the Thousand Oaks Corridor to the Redevelopment Agency's project area.

Regarding the description of the Mixed Use Development designation on page 2-16, Commissioner Moses suggested that wording be added here to describe the requirements for updating the retail centers with outdoor areas for walking, seating, and dining as the centers are redeveloped by their owners.

With regard to Goal LU-13 and Goal LU-21, Commissioner Moses recommended that Subarea 2 and the retail centers in Subarea 8 be added to the Redevelopment Agency's project area as additional tools to update the centers. He noted that the centers are not commensurate with what the population (in Agoura Hills) is used to, and that the City deserves better.

For Policies LU-16.2 and LU-17.1, which call for consistent design and materials and amenities in business parks and Planned Development districts, Commissioner Moses indicated that sometimes consistency across the board can lead to sameness, and quality variety can be good.

Commissioner O'Meara agreed with Commissioner Moses that certain areas in the City could use facelifts, like Subarea 2. Subarea 2 is a priority for Commissioner O'Meara.

Commissioner O'Meara noted that LEED standards are evolving, and that the City needs to be specific about what the requirements would be for buildings and at what point in time certain requirements would take effect.

Staff Clarification:

The requirement for pedestrian amenities in the Mixed Use Development designation (Subarea 8) upon redevelopment of the properties (as well as for inclusion in any new project) is already stipulated in the document in Policy LU-13.2, Policy LU-27.1 and IM LU-32, Staff recommends that language also be added to the Mixed Use

Development designation on page 2-16 to further indicate these requirements. The specific text change is shown in the Additional Changes to the Draft Agoura Hills General Plan of October 2009 (Exhibit B of the City Council General Plan Amendment Resolution attached to the staff report).

The intent of Policies LU-16.2 and LU-17.1 was not to create blandly uniform design, but to ensure compatibility and a measure of consistency in use of design and materials. Staff recommends that language be added to both of these policies to indicate the importance of maintaining consistency in design, while allowing for variety. The specific text change is shown in the Additional Changes to the Draft Agoura Hills General Plan of October 2009 (Exhibit B of the City Council General Plan Amendment Resolution attached to the staff report).

City Council Notes and Comments:				
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City Council Decision:				
A COMMUNITARY	CONCEDUATION	ANTO	DEVELOPMENT	
Approve CHAPTER 2: COMMUNITY written, or with the following changes?	CONSERVATION	AND	DEVELOPMENT	as
written, or with the following changes:				
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CHAPTER 3: INFRASTRUCTURE AND COMMUNITY SERVICES

A. Mobility

The Mobility goals and policies aim to provide a safe and efficient multi-modal transportation network while maintaining the character of Agoura Hills. This section acknowledges that the City is a primarily built out community with an established roadway network.

1. Roadway and Interchange Improvements

Two freeway interchanges (Reyes Adobe Road, Palo Comado/Chesebro Road) and five roadway segments (Agoura Road west of Kanan Road, Chesebro Road, Kanan Road south of Agoura Road, Canwood Street, Chesebro Road south of Dorothy Drive) have been identified for future improvement and inclusion on the Capital Improvements Program list. (The Reyes Adobe Interchange Project is included in the GPU, even though construction commenced late in 2009).

2. Alternative Transportation

Numerous policies speak to reducing the reliance on single occupancy vehicle trips, and encouraging the use of bicycles, walking, and transit. The concept of "complete streets" is addressed. This refers to a transportation system that serves all modes of travel and meets the needs of all users. One of the main goals of this area of the Mobility section is to physically connect the different parts of the City in more sustainable ways. Goals and policies on pedestrian connectivity and accommodating bike facilities are threaded throughout the various elements of the GPU, but are primarily located in the Mobility section. A Bikeway Master Plan is proposed, as well as an Urban Pedestrian Plan, both of which seek to create more viable and user-friendly options apart from auto use, and expand upon exiting bikeways and pedestrian paths and sidewalks. Policies also address further coordination with Metro to improve transit opportunities, as well as to expand special shuttle services.

3. More Efficient Transportation

In addition to alternative modes, the goals and policies address improving the Transportation Demand Management (TDM) Ordinance to encourage greater participation, and incorporation of Intelligent Transportation Systems (ITS) and Traffic Management Systems (TMS), which are electronic systems that help improve the efficiency and safety of vehicle routes (e.g., signal timing synchronization, advanced traveler information).

4. Levels of Service

Even with the above noted physical improvements (Item 1) several roadway segments would continue to operate below the standard level of service "C," which indicates a stable flow. These include segments that are currently adversely impacted, such as Kanan Road north of Canwood Street; Kanan Road south of Agoura Road; Agoura Road east of Kanan Road; Canwood Street east of Kanan Road; Driver Road between Argos Street and Chesebro Road just before school starting and ending hours; and Lake Lindero Road north of Thousand Oaks Boulevard just before school starting and ending hours. Additional segments are Canwood Street west of Reves Adobe Road, and Dorothy Drive between the Lewis Road and U.S. 101 ramps. The City Council has already determined that Agoura Road east of Kanan Road should remain a two-lane road, and staff, PBS&J and the GPAC have proposed that other widenings are not practical due to limited land availability in the right-ofway and in consideration of neighborhood character and quality of life issues (e.g., pedestrian friendliness; maintenance of existing landscaping, medians, bikeways, and sidewalks; aesthetics; and retaining the small town feel of Agoura Hills). As such, the GPU does not propose roadway widenings in areas where there is limited land availability in the right-of-way and where neighborhood character and quality of life issues would be jeopardized. Also, the GPU includes Policy M-1.3 to maintain an LOS C standard on most roadways, but allow a reduced LOS standard of D, E or F on the specific above-noted roadway segments. It would be inconsistent to require a LOS C on a roadway that currently operates at LOS E, with no practical means of physically improving the roadway to improve the LOS.

It is important to note that the LOS analysis conservatively did not assume the implementation of the measures listed in Items 2 and 3 above. There is no clear methodology for quantifying to what extent alternative methods of travel, and TDM, TMS and ITS programs would improve the LOS on a roadway. Therefore, the actual effect of traffic on the roads may be eased somewhat by using these measures, but the benefits of such use have not been assumed in the LOS analysis. Therefore, as described further in PART 3: ENVIRONMENTAL IMPACT REPORT of this Guidebook, the EIR determined that impacts to traffic load and capacity of the street system would be potentially significant and unmitigable.

5. Parking

The Mobility section advocates for shared parking for uses with varied peak parking periods to offer flexibility in accommodating parking demand, and ensure the prudent use of land.

B. Utility Infrastructure

The Utility Infrastructure goals and policies aim to provide adequate, efficient, and where appropriate, environmentally sustainable, sources of water and power; sewage collection; storm water conveyance; and communication and cable services. In particular, this section emphasizes water conservation and minimizing waste entering landfills.

C. Community Services

Goals and policies pertaining to Community Services are necessary to continue to ensure the health, safety and welfare of the residents. Recreation and park facilities make up a significant portion of the goals and policies.

1. Park Master Plan

An update of the Park Master Plan is identified. The current Master Plan was prepared in the 1980s, and in many ways no longer reflects the current community services facilities and programs in the City, nor the future approach for community services. An updated Master Plan would provide a current set of standards for maintaining and improving the City parks and recreation facilities.

Sharing of Resources

Shared use of facilities is encouraged to expand opportunities for recreation and reduce costs, as well as aim to provide a variety of services in different parts of the City to minimize distance traveled and increase convenience.

3. Focus on Health and Community

The Community Services section addresses recreation programs and special events that promote healthy lifestyles and community identity.

Infrastructure and Community Services Item to Consider:

1. Mobility

Along heavily trafficked roads, should the policies avoid widening of the roads in areas of limited land availability in the right-of-way, where it would adversely affect neighborhood character and the quality of life? An example of this would be Kanan Road, north of Highway 101.

Planning Commission Comments:

The Planning Commission consensus was not to widen the roadways in areas of limited land availability in the right-of-way, where it would adversely affect neighborhood character and quality of life. Commissioner O'Meara further noted that if the roads are widened, that only temporarily solves the problem, and encourages more people to use the road. By having some Level of Service issues, it keeps some people away.

2. Other Comments/Recommendations on the Infrastructure and Community Services Chapter?

Planning Commission Comments:

Commissioner Moses indicated that Policy M-3 addresses other ways to improve traffic (Intelligent Transportation Systems), but asked about using smart signs to indicate to drivers alternate routes to travel to avoid and alleviate congestion on Kanan Road. He also recommended that the City look into the possibility of eliminating trucks from traveling on Kanan Road during peak hours. Commissioner O'Meara indicated that he is not in favor of electronic signs, as there already is too much signage on the roadways.

Commissioner Moses also mentioned that there is a gap in the bike lane on Kanan Road heading south, and recommends that the City look at the signage and striping to direct cyclists. This is also the case along Reyes Adobe Road, he noted.

Commissioner Buckley-Weber suggested that the proposed Bikeways Master Plan and the proposed Urban Pedestrian Plan called out in the document be made a top priority, as well as the proposed Parks Master Plan update.

Staff Clarifications:

Staff would like to point out that the proposed Bikeways Master Plan identified in the document would address bike facilities throughout the City, including addressing appropriate signage and striping, as well as identifying additional bikeway facilities needed.

City Council Notes and Comments:						
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City Council Decision:

Approve CHAPTER : or with the following of	3: INFRASTRUCTUR changes?	E AND	COMMUNTIY	SERVICES	as writte	er
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CHAPTER 4: NATURAL RESOURCES

The Natural Resources Element addresses many resources that warrant protection in the City: open space, visual, biological, water, air, minerals and energy. This Element also addresses one of the latest environmental issues of concern both at the state and federal levels, and globally: climate change and greenhouse gases.

Key issues are described below.

Visual Resources

The GPU addresses the continued protection of hillsides and locally scenic roads as visual resources. This includes maintaining the natural topography and ridgelines in the City.

2. Open Space, Hillsides and Trails

The GPU continues to ensure protection of the City's current open space lands and works to augment and enhance existing open space areas. Goals and policies have been formulated to ensure the continued preservation of open space and hillsides, and to develop the trail system called for in the Citywide Trails and Pathways Master Plan, approved by the City Council in January 2009. The trail system would link with the Urban Pedestrian Plan (identified in the Mobility section) facilities to complete a cohesive pedestrian system in the City from the urban areas into the outlying open space areas.

3. Biological Resources

With regard to biological resources, goals and policies focus on maintaining Significant Ecological Areas (SEAs) and wildlife corridors and a connected open space system; enhancing creeks; continuing to preserve oak trees; and encouraging landscaping that benefits wildlife.

4. Water

Goals and policies focus on conserving water, and minimizing pollutants in the City's waterways and storm drain system. To minimize potable water use, further coordination with the Las Virgenes Municipal Water District is called for to increase the availability of recycled water to additional areas and users in the City.

5. Climate Change

A specific section on climate change is included in this chapter to demonstrate compliance with recent state legislation regarding greenhouse gases. State law requires that General Plans address greenhouse gas emissions. In the next couple of years, the

state is expected to provide specific guidance and requirements to cities regarding their role in reducing the "carbon footprint" that results in greenhouse gases (GHG). This is likely to include measuring the baseline GHG emissions upon which to assess future increases in the City from growth and development, and creating a specific plan to reduce GHG emissions throughout the City. All cities in California must comply with these new state mandates. The policies in this section acknowledge that the City will continue to comply with all state mandates and programs as they are developed.

Since many issues can influence climate change, goals and policies throughout the four Elements of the GPU work to minimize greenhouse gases. Examples include: mixed use development (Chapter 2); alternative transportation (Chapter 3); minimizing the use of natural resources, such as water (Chapters 2 and 3); and promoting green spaces and open spaces (Chapters 2 and 4), among others. Appendix A of the GPU is a matrix that identifies the variety of GPU policies that address global climate change.

Natural Resources Items to Consider:

 Cor 	nments/Rec	commendations	on the	Natural	Resources	Chapter?
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Planning Commission Comments:

The Planning Commission had no comments on CHAPTER 4: NATURAL RESOURCES.

City Council Notes and Comments:
City Council Decision:
Approve CHAPTER 4: NATURAL RESOURCES as written, or with the following changes

CHAPTER 5: COMMUNITY SAFETY

The Community Safety Element addresses flood hazards; geological and seismic hazards; wildland and urban fire hazards; crime prevention and protection; hazardous materials; emergency preparedness; and noise.

Key issues are described below.

1. Noise

Goals and policies continue to protect sensitive receptors from substantial noise generators. The focus of this section is not only new uses being located in areas with high ambient noise, but new noise-generating uses being sited in existing neighborhoods.

Wildland and Urban Fire Hazards

With regard to fuel modification, Policy S-3.9 ensures that new development complies with the County fuel modification requirements, and at the same time, protects natural resources and habitat to the extent possible.

Community Safety Items to Consider:

1. Comments/Recommendations on the Community Safety Chapter?

Planning Commission Comments:

The Planning Commission had no comments on CHAPTER 5: COMMUNITY SAFETY.

City Council Notes and Comments:						
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City Council Decision:
Approve CHAPTER 5: COMMUNITY SAFETY as written, or with the following changes?

CHAPTER 6: IMPLEMENTATION PROGRAM

The Implementation Program sets forth the specific measures necessary to achieve the goals and policies in the GPU. Implementation measures translate the goals and policies into actions. The actions may include revisions of codes and ordinances, or the creation of guidelines and plans, and capital improvements, programs, financing, and other measures. The implementation measures were prepared by City staff, and are organized by GPU chapter. Each implementation measure corresponds to at least one policy. The time frame for carrying out each implementation measure, as well as the City department(s) responsible for carrying out the implementation measure, are listed. The timing and prioritization of the implementation measures are at the discretion of the City Council. A separate meeting would be held with the City Council after GPU adoption to obtain direction regarding timing of the implementation measures.

Implementation Program Items to Consider:

Items to Consider:
1. Comments/Recommendations on the Implementation Program?
Planning Commission Comments:
The Planning Commission had no comments on CHAPTER 6: IMPLEMENTATION PROGRAM.
City Council Notes and Comments:
City Council Decision:
Approve CHAPTER 6: IMPLEMENTATION PROGRAM as written, or with the following changes?

CHAPTER 7: GLOSSARY

The Glossary provides definitions of terms used in the General Plan Update.